## Workplace Mental Health and Wellbeing: More than a Tick Box



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## Agenda

- 1. Mental health awareness
- 2. Workplace stress/distress
- 3. Organisational responsibility
- 4. Mindfulness

## mental health awareness

## Think about mental health!

# What comes to mind...shout out some words and thoughts...

# Mental health?



# Physical health?





## What is mental health?



It is defined as a state of **wellbeing** in which every individual realises their potential, can cope with the normal stresses of life, can work productively and fruitfully, and is able to make a contribution to their community







## Improving attitudes

## Issue 29 | Autumn 2017 Membership News More choice, more control What sets peer support apart 'I thought it was hocus pocus Member Catherine on EMDF Food and mood

How diet affects your mind

Pulling no punches Frank Bruno takes on the mental health system

## workplace stress/distress



## The ABC model of stress

#### **A: THE SITUATION**

#### **STRESS**

an unhelpful automatic reaction to a situation. Evidence-base strategies help minimise stress-related illness



B: OUR INTERPRETATION OF THE SCENE



C: OUR REACTIONS (emotional & physical)







## Workplace distress



## Burnout



Burn-out is a syndrome conceptualized as resulting from chronic workplace stress that has not been successfully managed. It is characterized by three dimensions:

- Feelings of energy depletion or exhaustion;
- Increased mental distance from one's job, or feelings of negativism or cynicism related to one's job; and
- Reduced professional efficacy.



#### World Health Organization

Burn-out refers specifically to phenomena in the occupational context and should not be applied to describe experiences in other areas of life.

# How poor mental health can display itself





### Costs to business



Source: Public Health England 2017 & Stevenson Farmer Review

## organistional responsibility



## Mental health in the workplace



Source: mind.org.uk; Mental Health Foundation: Added Value: Mental Health as a workplace asset 2016; Time to Change

## Urgent change is needed



#### **61%**

of employees have experienced a mental health issue due to work or where work was a contributing factor

#### Just

#### 16%

of employees felt able to disclose a mental health issue to their manager

#### 30%

of managers report not having any workplace facilities or services that could help wellbeing and mental health

Source: Business in the Community, Mental Health at Work 2018 Summary Report – Seizing the Momentum



## Call to action for employers (BITC)



Break the culture of silence that surrounds mental health by signing the **Time to Change Employer's Pledge** 





Invest in basic mental health literacy for all employees and **first aid training** in mental health to **support line manager capability** 

TRAIN



actions from the BITC Mental Health Toolkit for Employers



## What should organisations be doing?

Parliament on 17th January 2019 concluded "The Health and Safety Act 1974 made it a legal necessity for workplaces to train someone in medical first aid and calls on the Government to change this law via secondary legislation to provide clarity that an employer's first aid responsibilities cover both **physical and mental health**"



#### PHYSICAL & MENTAL HEALTH PARITY

## What should managers & leaders be doing?

"If line managers are to be effective in promoting positive mental health in the workplace, it is vital they understand how to manage fluctuations in workers' mental health, what the causes of ill-health can be, how to recognise when employees may be unwell, and how to advise on where to access further support"





## Proactive not reactive









## At all levels: in the boardroom



- Time to Change Employer Pledge
- Send a clear message
- Appoint a mental health champion
- Lead by example
- Embed wellbeing at the heart of your organisational culture
- Make employee wellbeing a core objective



## At all levels: empower line managers



- Give managers the support they need to manage their own wellbeing
- Regularly promote to line managers
- Improve the confidence and capability of managers
- Train as many line managers as possible
- Introduce training about performance and mental health
- Encourage line managers to seek
  support



## At all levels: on the ground



- Signpost external guidance and support
- Everyone has a state of mental health
- Empower front line workers to take responsibility of their wellbeing and spot signs in colleagues
- First aid training for mental health
- Create a network of mental health champions



## FIRST RESPONSE TRAINING



## Key message

- Anti-stigma campaign
- Parity with physical health
- Empowering managers
- Seniors on board
- Robust strategy
- Self-care
- Evidence based training; prevention and crisis management
- Legal considerations

## mindfulness

## Workplace mindfulness benefits



#### **MINDFULNESS**



pays attention to thoughts, feelings and actions creating time & space to respond wisely with emotional intelligence



#### **BETTER WELLBEING**

overall improvement to general wellbeing with better sleep, decreased low mood, increased happiness and calm



#### **COGNITIVE FLEXIBILITY**

improve concentration, focus, communication skills, creativity, decision making and leadership capability



#### **STRESS MANAGEMENT**

stress prevention tool, increase resilience avoiding burnout, decrease feelings of overwhelm





## Neuroplasticity



#### YOU CAN TEACH AN OLD DOG NEW TRICKS!



## Mindfulness of breath



## Implementing training

1-day workshop

for managers & leaders



Managing and promoting positive mental health & wellbeing





Workplace mindfulness & Mindful leadership





## Thank you and questions

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